

Europe – Putting Business First

European Attractiveness Scoreboard 2008











Why European Attractiveness Scoreboard

The European Attractiveness Scoreboard evaluates the competitiveness of Europe against leading advanced and emerging economies.

- Why Europe?
- Showing an integrated, single market with diversified oportunities
- Why Industries?
- Zooming in on investors' perspective
- Why Invest in France and Invest in Germany?
- Representing Europe's biggest economies

Methodology

The European Attractiveness Scoreboard evaluates the competitiveness of Europe against leading advanced and emerging economies.

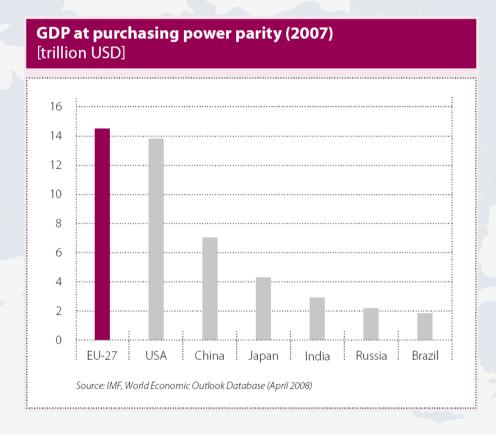
- Countries of comparison
 - EU-27, USA, Japan
 - BRIC: Brazil, China, India, Russia
- Selection of industries
 - Technology and innovation-driving industries
 - Industries of global importance for their socio-economic significance (e.g. renewable energies)
- Data
- Reliable data from acknowledged sources
- Academically supported by two of the world's leading business schools ESCP-EAP (Berlin), HEC (Paris)

Economy and Market Vitality

The European Union's economic performance fuels the biggest market in the world.

 Number one market size in terms of GDP with more than 14 trillion USD

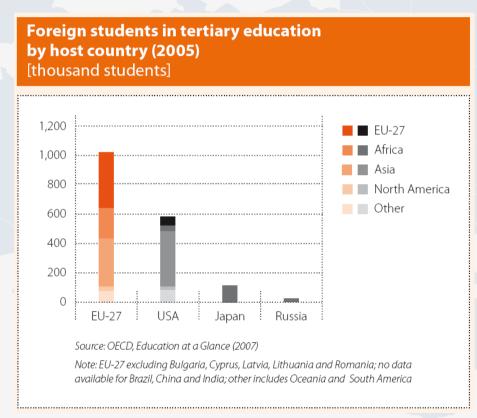
- GDP expansion of 2 trillion USD between 2000 to 2007 in real terms
- Its market comprises the third largest population of 495 million people



Human Resources

Europe provides a large talent pool of highly qualified, flexible and openminded people.

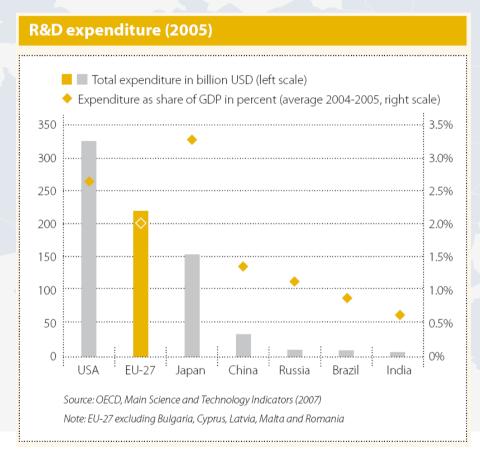
- Highest number and widest variety of foreign students
- 1.3 million researchers provide the second highest amount of researchers after the leader USA
- Second highest level of tertiary graduates in science and technology after Japan



Research and Innovation

For businesses and scientific research, all players can expect a highly innovative environment in Europe.

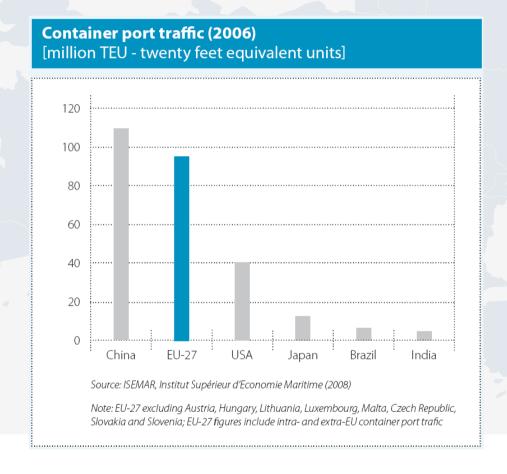
- Second in total expenditures on R&D after the USA
- European target: increase R&D spending to 3 percent of GDP
- Europe and USA rank highest in volume of scientific papers and scientific citations



Infrastructure

Europe's central position is optimized by the high quality of its transportation network.

- Second in the volume of container port traffic with 95 million TEU after China
- The largest network of high speed railway with approx. 4,700 km; Japan has installed 2300 km of high speed railway
- With 467,000 passengers carried, second in air transportation after the USA with 720,000 passengers



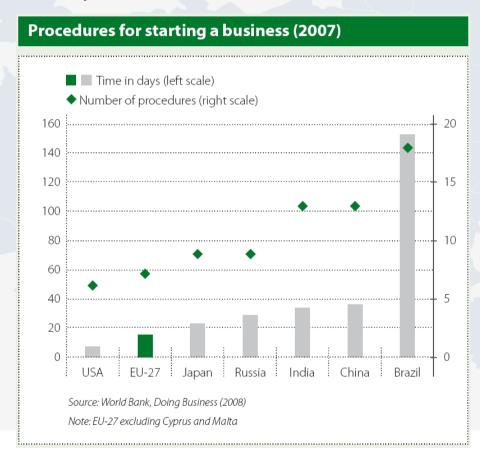
Source: International Union of Railway (2008), IMD based on Civil Aviation Organization (2008)

Note: TEU = unit for standard container sizes "Twenty feet Equivalent Unit"

Business Environment

Europe provides an efficient business framework striking the balance between flexibility and legal security for companies.

- Very efficient procedures for starting a business right after the USA
- High security in getting and providing credit
- The second biggest source of public investors and the highest amount of companies listed at the stock market
- Second lowest corporate tax rates at an average of 24.2 percent
- Simple and short taxation procedures



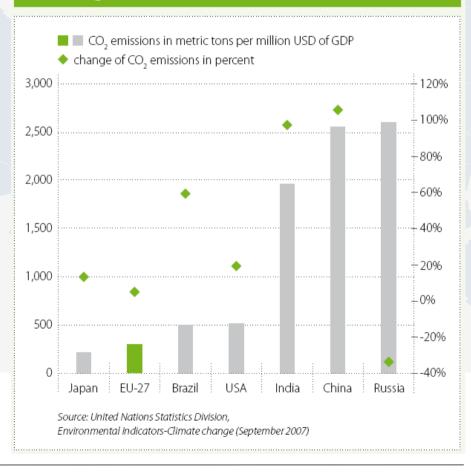
Source: World Bank Doing Business Report (2008), World Federation of Exchanges (2008), KPMG Corporate Tax Rate Survey (2007)

Sustainable Development

Europe puts enormous emphasis on an environmental-friendly social and economic development.

- Second lowest CO₂ emissions in terms of size of economy
- European target: reduction of CO₂ emissions of at least 20 percent by 2020 and increase of energy efficiency
- International leader in new renewable energies, sourcing 2.1 percent of its primary energy consumption from new renewables, such as solar, wind, biofuel and biomass

Carbon dioxide emissions (2004) and changes (1990-2004)

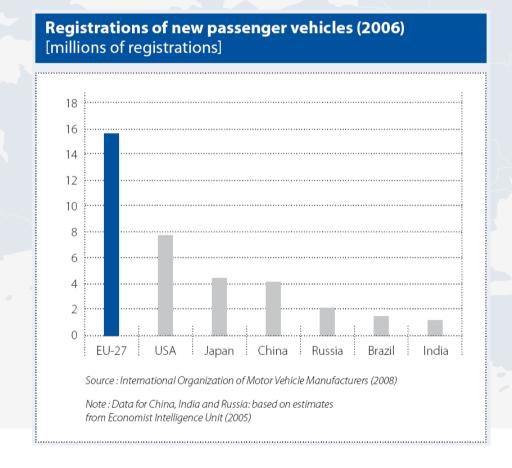


Source: European Commission (2008), Econsense (2007)

Automotive

The large European automotive market offers huge opportunities and potential for growth in new technologies.

- Leading in registration of new passenger car registrations with almost 16 million in 2006
- Largest automotive production base with nearly 20 million motor vehicles in 2007; Japan and the USA are following
- Innovation Incentive: Clean Mobility EU objective to reduce CO₂ emissions from light-duty vehicles to 120 g CO₂/km by 2012



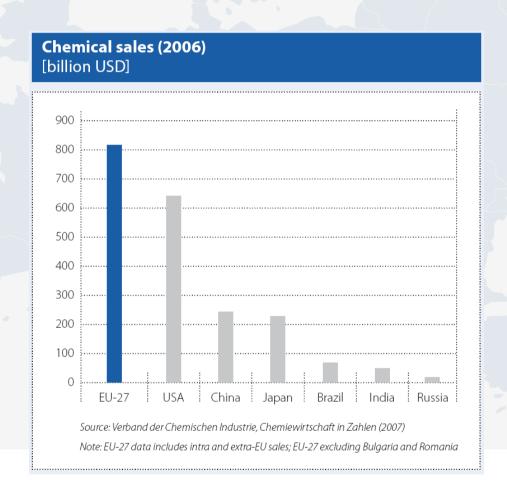
Source: International Organization of Motor Vehicle Manufacturers (2008), European Commission (2008)

Note: light-duty vehicles = passenger cars and light-commercial vans

Chemicals

Europe provides the largest market for the chemical industry.

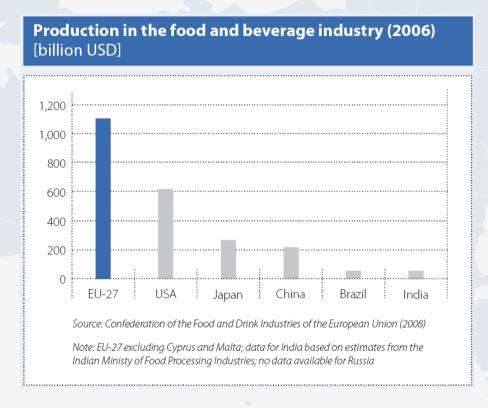
- Largest market for chemicals with sales of 830 billion USD
- Export leader of chemical products
- Large number of technology clusters and chemical parks allow for strong integration of companies within the industry
- Unparalelled chemical industry infrastructure with a complete and extensive network of pipelines for raw materials and chemical products



Food and Beverages

The European food and beverage industry accounts for one third of worldwide production in the sector.

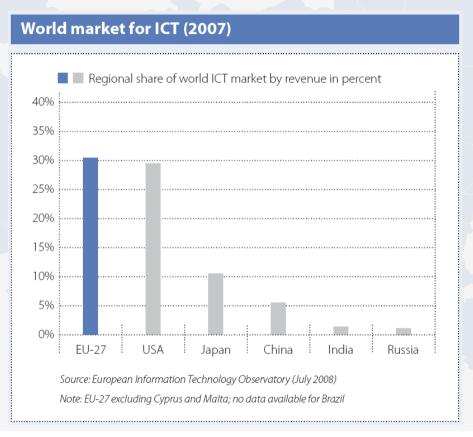
- Greatest volume of production of food and beverage products with a value of 1,092 billion USD
- Leading exporter in the food and beverage industry worldwide
- Large and active European multinational food and beverage companies: eight out of the top 30 multinational companies in food and beverages are European; 17 are from the USA



Information and Communication Technology

Europe provides one of the largest markets for ICT technology and applications.

- Largest ICT market worldwide
- Largest telecommunications market with a market share of 28.6 percent, before the USA with 24.5 percent
- Second largest market for software & IT-services, after the USA
- Leading in exports of ICT goods
- The USA and Europe are technology leaders in ICT filing 33.6 percent and 27.8 percent of ICT patents respectively



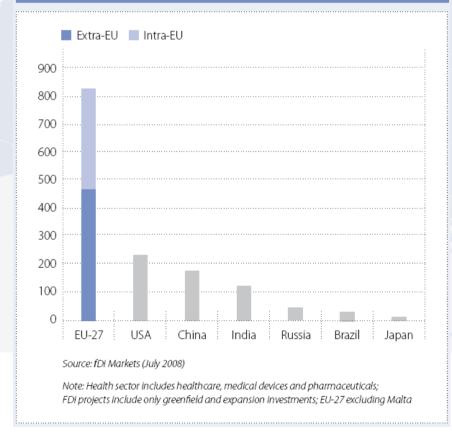
Source: EITO (2008), OECD Patent Database (2008)

Medical Technology and Pharmaceuticals

Europe provides the second largest pharmaceutical market representing 30.5 percent of global demand in 2007.

- Largest amount of greenfield FDI projects in the health sector
- Second at the share of biotechnology patents from all biotechnology patents (25 percent); USA is leading with a 39 percent share

Inward FDI projects in the health sector (January 2003 – May 2008)
[absolute numbers]

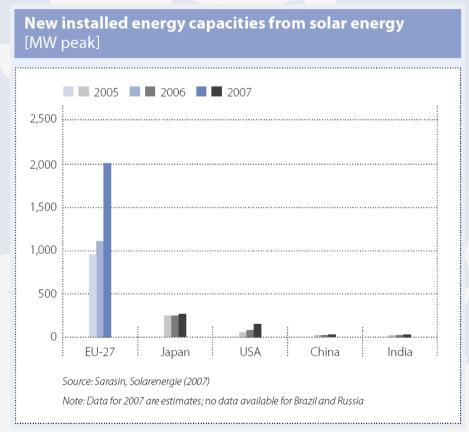


Source: IMS Health (2007), OECD Patent Database (2008)

Renewable Energies

Europe is the global technology leader and provides the largest market in renewable energies.

- Leading market for solar energy with a new installed capacity of 2,005 MW
- Leading market for wind energy with a total capacity of 56,500 MW far ahead of the USA, India and China
- Top destination for greenfield FDI projects in renewable energies before the USA and China



Why should companies focus on Europe today?

The European Attractiveness Scoreboard proves: Europe provides fertile ground for companies to grow.

Europe comprises the decisive factors for successful companies!

- Market Biggest single market with solid growth prospects
- Dynamism Europe's diversity holding ready possibilities for varying needs
- Growth Innovative sectors adapted to the challenges of the future

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